ANNUAL REPORT AND FINANCIAL STATEMENTS

AT

31 DECEMBER 2019

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

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COMPANY INFORMATION

DIRECTORS

Ezekiel Abiola Ekundayo*

Chairman

William Brownfield Coker**

Eric Ato Botchway***
George Otieno****
William Olotch****
Dr. Habil Olaka****

Charles Edwin Etemesi ****

(Appointed on 22 March 2019)

* Nigerian

** Gambian

*** Ghanaian

**** Kenyan

PRINCIPAL OFFICER

Charles Edwin Etemesi

Chief Executive Officer

SECRETARY

FCS Lazarus Kimang'a, MBS, SS PO Box 24110 – 00100 Nairobi

REGISTERED OFFICE

2nd Floor, Real Towers Annex Hospital Road, Upper Hill PO Box 20495 – 00100 Nairobi

BANKERS

Ecobank Kenya Limited
Standard Chartered Bank Kenya Limited
Stanbic Bank Kenya Limited
NCBA Bank Kenya PLC
Bank of Africa Kenya Limited
KCB Bank Kenya Limited
UBA Bank Kenya Limited
The Co-operative Bank of Kenya Limited

AUDITOR

KPMG Kenya Certified Public Accountants 8th Floor, ABC Towers, Waiyaki Way PO Box 40612 – 00100 Nairobi

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors submit their report together with the audited financial statements of the Company for the year ended 31 December 2019.

1. Directors' responsibilities statement

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015 and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

2. Incorporation

The Company was incorporated on 3 November 2017 under the Kenyan Companies Act, 2015 as a private company limited by shares, and is domiciled in Kenya.

3. Principal activity

The principal activities of the Company are to provide reinsurance services and technical assistance to insurance and reinsurance institutions from around the world.

4. Directors

The Directors who served during the year up to the date of this report are set out on page 1.

5. Results

The results for the year are set out on page 13.

6. Business overview

During the year 2019, the Company performed relatively well despite the challenges and an increasingly competitive business environment. Being the first full year in operation, the Company experienced a gross premium written growth of 1599% from KShs 20.12 million in 2018 (three months of operation) to KShs 341.77 million in 2019. The total asset base of the Company also improved by 41%, growing from KShs 1.02 billion in 2018 to KShs 1.44 billion in 2019. The Company posted loss before tax of KShs 36.75 million during the year compared to KShs 22.38 million loss before tax recorded in 2018. Principal risks and uncertainties facing the Company as per Note 6 to the financial statements.

The outlook for 2020 looks positive. The company in 2019 focused on marketing in the country and within the East Africa region. This is expected to yield significant growth in 2020 as the company seeks to increase its participation in Treaty businesses in addition to the Facultative businesses largely underwritten in 2019. The Company directors are committed to achieving the laid down strategies and delivering value to the shareholders.

7. Dividend

The Directors do not recommend payment of a dividend for the period. (2018 – Nil).

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

8. Share capital

Details of the Company's share capital are shown in Note 26 to these financial statements.

9. (a) Employment of disabled people

WAICA Reinsurance (Kenya) Limited does not discriminate against disabled persons as it is clearly stated in the Company's staff hand book, Section 1.2(j) 'The Company shall not discriminate against a qualified individual with disability with regards to recruitment, advancement, training, compensation, discharge or other terms, conditions or privileges of employment'.

There were no disabled persons in the employment of the Company during the year.

(b) Health, safety and welfare at work

WAICA Reinsurance (Kenya) Limited has a medical scheme for all employees of the Company and a conducive office environment is maintained for staff and visitors, with adequate lighting and ventilation.

10. Employee involvement and training

There are various forums where the staff meet and discuss issues that relate to them and their progress at the workplace, these include unit meetings and regular general meetings.

There is an approved training schedule for staff and the Company also has a staff performance appraisal process through which staff are appraised and promotions and/or increments made.

11. Relevant audit information

The Directors confirm that with respect to each director at the time of approval of this report:

- (a) there was, as far as each director is aware, no relevant audit information of which the Company's auditor is unaware; and
- (b) each director had taken all steps that ought to have been taken as a director so as to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

12. Auditor

The Company's auditor, KPMG Kenya continues in the office in accordance with the provisions of the Kenya Companies Act, 2015.

The directors monitor the effectiveness, objectivity and independence of the auditor. This responsibility includes the approval of the audit engagement contract and the associated fees on behalf of the shareholders.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

13. Approval of financial statements

The financial statements were approved and authorised for issue at a meeting of the Directors held on 21 February 2020.

BY ORDER OF THE BOARD

FCS Lazarus Kimang'a Secretary

CORPORATE GOVERNANCE REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The Shareholders being the ultimate owners of the entity appoint a Board of Directors to conduct the business of reinsurance on their behalf. The Board executes its responsibilities through Management and Board Committees that it creates from time to time. The responsibilities for daily operations are delegated to a management team appointed by the Board. A clear segregation of responsibilities between the Board and management is always maintained. The Board makes all policy decisions while management implements the decisions of the Board.

1. Board of Directors

The directors who served during the year are set out on Page 1. The current Board is made up of six directors inclusive of a non-executive chairman.

2. Board Committees

Tabulated below are Board and Management Committees, their composition and membership and functions.

Committee	Composition & Membership		Main Functions
Strategy and Operations & Enterprise Risk Management Committee	George Otieno (Chairman) William Brownfield Coker William Olotch	Non Executive Non Executive Non Executive	Strategic decision making and strengthening the Enterprise risk management environment of the Company.
Finance and investment Committee	Eric Ato Botchway (Chairman) Dr. Habil Olaka George Otieno	Non Executive Non Executive Non Executive	Enhancing financial reporting and maximizing investment returns.
Remuneration Committee	William Brownfield Coker (Chairman) Dr. Habil Olaka Eric Ato Botchway	Non Executive Non Executive Non Executive	Management & development of human resources.
Audit and Risk Committee	Dr. Habil Olaka (Chairman) William Brownfield Coker William Olotch	Non Executive Non Executive Non Executive	Strengthening the control environment and ensuring compliance with all regulatory bodies

The Chief Executive Officer, Chief Finance Officer and the Secretary attend the meetings by invitation.

Charles Edwin Etemesi
Principal Officer

Dr. Habil Olaka Director

Ezekiel Abiola Ekundayo

Chairman

STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors are responsible for the preparation and presentation of the financial statements of WAICA Reinsurance (Kenya) Limited (the "Company") set out on pages 13 to 55 which comprise the statement of financial position as at 31 December 2019, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statement including a summary of significant accounting policies and other explanatory information.

The Directors' responsibilities include determining that the basis of accounting described in Note 2 as an acceptable basis for preparing and presenting the financial statements in the circumstances, preparation and presentation of financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

Under the Kenyan Companies Act, 2015, the Directors are required to prepare financial statements for each financial year which give a true and fair view of the financial position of the Company as at the end of the financial year and of the profit or loss of the Company for that year. It also requires the Directors to ensure the Company keeps proper accounting records which disclose with reasonable accuracy the financial position of the Company and its profit or loss.

The Directors accept responsibility for the financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015. The Directors are of the opinion that the financial statements give a true and fair view of the state of the financial position of the Company and of its profit or loss and cash flows.

The Directors further accept responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

The Directors have made an assessment of the Company's ability to continue as a going concern and have no reason to believe the Company will not be a going concern for at least the next twelve months from the date of this statement.

Approval of the financial statements

The financial statements, as indicated above, were approved and authorised for issue by the Board of Directors on 21 February 2020

Charles Edwin Etemesi
Principal Officer

Dr. Habil Olaka Director Ezekiel Abiola Ekundayo Chairman

REPORT OF THE CONSULTING ACTUARY FOR THE YEAR ENDED 31 DECEMBER 2019

I have conducted an actuarial valuation of the reinsurance liabilities of WAICA Reinsurance (Kenya) Limited (the "Company") as at 31 December 2019.

The valuation was conducted in accordance with generally accepted actuarial principles and in accordance with the requirements of the Insurance Act, Cap 487 of the Laws of Kenya. Those principles require that prudent principles for future outgo under contracts, generally based upon the assumptions that current conditions will continue. Provision is therefore not made for all possible contingencies.

In completing the actuarial valuation, I have relied upon the audited financial statements of the Company.

In my opinion, the reinsurance liabilities reserves of the Company were adequate at 31 December 2019.

Abed Mureithi

Actuarial Services East Africa Ltd PO Box 10472 - 00100 Nairobi, Kenya



KPMG Kenva Certified Public Accountants 8th Floor, ABC Towers Waiyaki Way PO Box 40612 00100 GPO Nairobi, Kenya

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WAICA REINSURANCE (KENYA) LIMITED

Report on the audit of the financial statements

Opinion

We have audited the financial statements of WAICA Reinsurance (Kenya) Limited (the "Company") set out on pages 13 to 55 which comprise the statement of financial position at 31 December 2019, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of WAICA Reinsurance (Kenya) Limited as at 31 December 2019 and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs) and the Kenyan Companies Act, 2015.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statement as a whole and in forming our opinion thereon, and we did not provide a separate opinion on these matters.

Reinsurance contract liabilities	
See Notes $4(i)$, 5 and 34 to the financial statement	ents
The key audit matter	How the matter was addressed
Valuation of these liabilities is highly judgmental, and requires a number of assumptions to be made that have high estimation uncertainty. This is particularly the case for those liabilities that are recognised in respect of claims that have occurred, but have not yet been reported to the Company (incurred but not reported (IBNR)).	 Our audit procedures in this area included, among others: Evaluating and testing of key controls around the claims handling and reserve setting processes of the Company. Checking for any unrecorded liabilities at the end of the period.

FF Aboli

JI Kariuki PI Kinuthia

BC D'Souza JM Gathecha



Report on the audit of the financial statements (Continued)

Key audit matter (continued)

assessment.

See Notes $4(i)$, 5 and 34 to the financial stateme	nts
The key audit matter	How the matter was addressed
Small changes in the assumptions used to value the liabilities, particularly those relating to the amount and timing of future claims, can lead to material impacts on the valuation of insurance liabilities. The company has had no prior expected loss ratios experience and thus the estimation of these liabilities is highly judgmental. As a result of the above factors, reinsurance contract liabilities was considered to be a key audit matter.	 Checking samples of claims reserves through comparing the estimated amount of the reserve to appropriate documentation, such as reports from loss adjusters. Re-performing reconciliations between the data recorded in the financial systems and the data used in the actuarial reserving calculations; Using our internal actuarial specialists to evaluate the reserving methodology applied and analyse the valuation results presented and movements since the previous year end. We focused on understanding the methodologies applied and examined areas of judgment such as changes in valuation assumptions; Considering the validity of management's liability adequacy testing by assessing the reasonableness of the projected cash flows and challenging the assumptions adopted in the

context of company and industry experience

Evaluating the adequacy of the financial statements disclosures, including disclosures of

assess the reasonability of the ECL model;

data and specific product features; and

key assumptions and judgments.

Transition and adoption (classification, measurement & impairment) of IFRS 9 See Note 3(b), to the financial statements The key audit matter How the matter was addressed The Company has implemented IFRS 9 in its Our audit procedures in this area included, among financial statements for the year ended 31 December 2019. The transition and adoption - Challenging management's assertions around was considered a key audit matter because of the classification and measurement of financial the key assumptions and judgments associated assets by our internal IFRS 9 specialists; with the adoption of IFRS 9 which include: - Assessing the expected credit loss provisions as per IFRS 9 by challenging assumptions Subjective assumptions/judgments made made by management in arriving at the to determine the classification category impairment allowance by our internal IFRS 9 (e.g. business model and Solely Payments specialists; of Principal and Interest (SPPI) Engaging our internal IFRS 9 specialists to



Report on the audit of the financial statements (Continued)

Key audit matter (continued)

Transition and adoption (classification, measure	ement & impairment) of IFRS 9 - continued
See Note 3(b), to the financial statements	
The key audit matter	How the matter was addressed
 Inherently, judgemental modeling is used to estimate Expected Credit Loss (ECL) which involves determining Probabilities of Default (PD), Loss Given Default (LGD), and Exposure at Default (EAD) and ultimately the ECL. The PD model used contains significant judgemental aspect of the entity's ECL modelling approach. New disclosure requirements requiring explanations of key judgments and assumptions made in determining ECL. 	 Inspecting the ECL inputs i.e. Probabilities of Default (PDs), Loss Given Default (LGD) and Exposure at Default (EAD). This involved evaluating the accuracy and reliability of IFRS 9 model inputs; and Evaluating the adequacy of the IFRS 9 disclosures in the financial statements including disclosures of key assumptions and judgments.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the *Annual Report and Financial Statements* but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work that we have performed, we conclude that there is a material misstatement of this information, then we are required to report that fact. We have nothing to report in this regard.

Directors' responsibilities for the financial statements

As stated on page 6, the Directors are responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015 and for such internal control, as the Directors determine necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



Report on the audit of the financial statements (Continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Report on other legal and regulatory requirements

Khub Kenya

As required by the Kenyan Companies Act, 2015, we report to you based on our audit, that:

- (a) In our opinion, the information given in the report of the directors on pages 2 to 4 is consistent with the financial statements; and
- (b) We have issued an unqualified audit report on the financial statements.

The signing partner responsible for the audit resulting in this independent auditor's report is CPA Jacob Gathecha -P/1610.

KPMG Kenya

Certified Public Accountants

PO Box 40612 - 00100

Nairobi, Kenya

Date: 24 March 2020.

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	12 months to 31.12.2019 KShs	14 months to 31.12.2018 KShs
Gross earned premium Less Retrocession premiums	8	250,413,863 (<u>119,810,985</u>)	10,460,054 (<u>2,524,659</u>)
Net earned premium		130,602,878	7,935,395
Investment income Commissions earned	9 10	39,759,579 39,159,872	29,856,322 1,663,319
Total income		209,522,329	<u>39,455,036</u>
Net claims incurred Personnel expenses Other expenses Impairment of assets Commissions expense	11 12(a) 12(b) 12(c) 13	(18,088,372) (67,260,446) (68,018,735) (24,330,844) (44,696,435)	(773,865) (28,247,959) (53,189,991) - (3,541,279)
Results from operating activities		(12,872,503)	(46,298,058)
Finance cost	14	(_23,882,277)	23,917,522
Loss before income tax	15	(36,754,780)	(22,380,536)
Income tax credit	16(a)	10,059,573	3,763,667
Loss for the year/period		(26,695,207)	(18,616,869)
Other comprehensive income		-	
Total comprehensive income		(<u>26,695,207</u>)	(<u>18,616,869</u>)

STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2019

ASSETS	Note	2019 KShs	2018 KShs
Cash and cash equivalent Investments Deferred acquisition costs Other receivables Tax recoverable Reinsurance premium receivables Retrocessionaires share of technical liabilities Deferred tax asset Intangible asset Property and equipment TOTAL ASSETS	17 18 22 19 16(b) 20 21 23 25 24	21,029,792 1,011,560,635 55,552,704 15,010,351 4,572,627 201,332,696 55,237,006 22,495,234 2,236,282 47,123,981	7,598,858 946,681,885 2,102,258 2,713,774 21,790,828 1,408,291 8,117,047
EQUITY AND LIABILITIES		1,436,151,308	1,019,633,988
EQUITY (Page 15) Share capital Retained earnings TOTAL EQUITY LIABILITIES	26	1,102,550,000 (<u>52,321,238</u>) <u>1,050,228,762</u>	1,000,000,000 (<u>18,616,869</u>) <u>981,383,131</u>
Tax payable Other payables Payables arising from reinsurance arrangements Provision for unearned premium Reinsurance contract liabilities	16(b) 27 28 29 34	66,553,195 150,534,258 156,260,839 12,574,254	2,032,395 16,800,656 7,568,196 11,075,745 773,865
TOTAL LIABILITIES TOTAL EQUITY AND LIABILITIES		385,922,546	38,250,857
The financial statements set and		1,436,151,308	1,019,633,988

The financial statements set out on pages 13 to 55 were approved and authorised for issue by the Board of Directors on 21 February 2020 and were signed on its behalf by:

Charles Edwin Etemesi
Principal Officer

Dr. Habil Olaka Director

Ezekiel Abiola Ekundayo

Chairman

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Share capital KShs	Retained earnings KShs	Total KShs
2019:		TEORIS .	KSus
Balance as at 31 December 2018, as previously reported	1,000,000,000	(18,616,869)	981,383,131
Adjustment on initial application of (IFRS 9), net of tax (Note 3(b) (i))		(7,009,162)	(7,009,162)
Balance as at 1 January 2019 as restated	1,000,000,000	(25,626,031)	974,373,969
Comprehensive income for the year			
Loss for the year	-	(26,695,207)	(26,695,207)
Transaction with owners of company			
Issued and paid up shares	102,550,000	<u> </u>	102,550,000
Balance as at 31 December 2019	1,102,550,000	(52,321,238)	1,050,228,762
2018:			
At 3 November 2017	-	-	-
Total comprehensive income			
Loss for the period	- v.v.a -	(18,616,869)	(18,616,869)
Dealings with the owners of the company			
Issued and paid up capital	1,000,000,000	<u>-</u>	1,000,000,000
Balance as at 31 December 2018	1,000,000,000	(18,616,869)	981,383,131

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	12 months to 31.12.2019 KShs	14 months to 1.12.2018 KShs
Net cash flows from operating	30(a)	(_5,009,233)	(8,725,052)
Investing activities			
Acquisition of property and equipment	24	(4,681,806)	(36,994,204)
Acquisition of computer software	25	(2,236,282)	-
Purchase of government securities	18	-	(192,315,258)
Purchase of term deposit, net of IFRS 9			, , , , , , , , , , , , , , , , , , , ,
day 1 adjustment	18	(_74,064,245)	(_754,366,628)
Net cash out flow from investing activities		(_80,982,333)	(<u>983,676,090</u>)
Financing activities			
Payment of principal lease liabilities	33(d)	(3,127,500)	_
Proceeds from issue of capital	26	102,550,000	1,000,000,000
Net cash flow from financing activities		99,422,500	1,000,000,000
Net increase in cash and cash equivalents		13,430,934	7,598,858
Cash and cash equivalents at the beginning of the	year	7,598,858	<u>-</u>
Cash and cash equivalents at the end of the year	r 30(b)	_21,029,792	<u>7,598,858</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. REPORTING ENTITY

The Company is incorporated as a limited company in Kenya under the Kenyan Companies Act and is domiciled in Kenya. The entity was incorporated on 3 November 2017 and was licensed to offer reinsurance services in accordance with the regulations on 9 October 2018. The address of the Company's registered office is set out on page 1.

2. BASIS OF PREPARATION

(a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) and in a manner required by the Kenyan Companies Act, 2015.

For purposes of reporting under the Kenyan Companies Act, 2015 the balance sheet in these financial statements is represented by the statement of financial position and the profit and loss account is presented in the statement of profit or loss and other comprehensive income.

This is the first set in which the Company has applied IFRS 9 Financial Instruments, and IFRS 16 Leases. Changes in significant accounting policies are described in Note 3.

Details of the entity's accounting policies are included on Note 4.

(b) Basis of measurement

The financial statements have been prepared under the historical cost basis of accounting unless otherwise stated.

(c) Functional and presentation currency

The financial statements are presented in Kenya shillings (KShs), which is the Company's functional currency. Except as otherwise indicated, financial information presentation is in Kenya shillings.

(d) Use of estimates and judgements

The preparation of financial statements in conformity with International Financial Reporting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. The estimates and assumptions are based on the Directors' best knowledge of current events, actions, historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, information about significant areas of estimation and critical judgements in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements are described in Note 5 - *Critical accounting estimates and judgements*.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES

The Company initially applied IFRS 16 Leases and IFRS 9 Financial instruments from 1 January 2019. A number of other new standards are also effective from 1 January 2019 but they do not have a material effect on the Company's financial statements.

(a) IFRS 16 Leases

The Company applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognised in retained earnings at 1 January 2019. Accordingly, the comparative information presented for 2018 is not restated – i.e. it is presented, as previously reported, under IAS 17 and related interpretations. The details of the changes in accounting policies are disclosed below. Additionally, the disclosure requirements in IFRS 16 have not generally been applied to comparative information.

(i) Definition of a lease

Previously, the Company determined at contract inception whether an arrangement was or contained a lease under IFRIC 4 Determining whether an Arrangement contains a Lease. The Company now assesses whether a contract is or contains a lease based on the definition of a lease.

On transition to IFRS 16, the Company elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The Company applied IFRS 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under IAS 17 and IFRIC 4 were not reassessed for whether there is a lease under IFRS 16. Therefore, the definition of a lease under IFRS 16 was applied only to contracts entered into or changed on or after 1 January 2019.

(ii) As a lessee

As a lessee, the Company leases office premises. The Company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to ownership of the underlying asset to the Company. Under IFRS 16, the Company recognises right-of-use assets and lease liabilities for these leases – i.e. these leases are on-balance sheet.

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone price.

—Leases classified as operating leases under IAS 17

Previously, the Company classified property leases as operating leases under IAS 17. On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the Company's incremental borrowing rate as at 1 January 2019. Right-of-use assets are measured at either:

• their carrying amount as if IFRS 16 had been applied since the commencement date, discounted using the Company's incremental borrowing rate at the date of initial application; or

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES (Continued)

(a) IFRS 16 Leases (continued)

(ii) As a lessee - continued

—Leases classified as operating leases under IAS 17 - continued

an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments.

The Company has tested its right-of-use assets for impairment on the date of transition and has concluded that there is no indication that the right-of-use assets are impaired.

(iii) Impact on financial statements

—Impact on transition

The company has presented right of use assets that do not meet the definition of investment property within "Property and Equipment" i.e. the same line item in which it presents underlying assets of the same nature it owns and lease liabilities within "other liabilities."

Upon transition, the Company measured the right-of-use asset under leases previously classified as operating leases at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the statement of financial position immediately before the date of initial application

On transition to IFRS 16, the Company recognised additional right-of-use assets, and additional lease liabilities. The impact on transition is summarised below:

	1 January 2019
Right-of-use assets (Note 24, 33)	25,902,699
Lease liabilities (Note 33)	25,402,699
When measuring lease liabilities for leases that were of	classified as operating
leases, the Company discounted lease payments u	sing its incremental
borrowing rate at 1 January 2019. The weighted-av	
13% p.a.	
	1 January 2019
Operating lease commitments at 31 December 2018	
as disclosed under IAS 17 in the Company's	
financial statements	50,287,462
Discounted using the incremental borrowing rate at 1	
January 2019	25,402,699
Lease liabilities recognised at 1 January 2019	25,402,699

(b) IFRS 9 Financial instruments

IFRS 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces IAS 39 Financial Instruments: Recognition and Measurements

(i) Day 1 adjustments and impact of adopting IFRS 9 on retained earnings at 1 January 2019

As a result of the adoption of IFRS 9, the Company has adopted consequential amendments to IAS 1 Presentation of Financial Statements, which require impairment of financial assets to be presented in a separate line item in the statement of profit or loss and other comprehensive income (OCI).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES (Continued)

(b) IFRS 9 Financial instruments (continued)

(i) Day 1 adjustments and impact of adopting IFRS 9 on retained earnings at 1 January 2019 - continued

Previously, the Company's approach was to include the impairment of reinsurance receivables and investments receivables in administrative expenses. Consequently, the Company reclassified reversal in impairment losses amounting to KShs Nil recognised under IAS 39, from 'administrative expenses' to 'impairment loss on financial assets' in the statement of profit or loss and (OCI) for the year ended 31 December 2019. Additionally, the Company has adopted consequential amendments to IFRS 7 Financial Instruments: Disclosures that are applied to disclosures about 2018 but have not been generally applied to comparative information.

The following table summarises the impact, net of tax, of transition to IFRS 9 on the opening retained earnings.

Impact of adopting IFRS 9 1 January 2019 KShs

Retained earnings

Additional impairment provision under IFRS 9 Related tax (Note 23)

10,013,089 (<u>3,003,927</u>)

Impact at 1 January 2019

7,009,162

(ii) Classification and measurement of financial assets and financial liabilities

IFRS 9 contains three principal classification categories for financial assets: measured at amortised cost, Fair Value Through Other Comprehensive Income (FVOCI) and Fair Value Through Profit or Loss (FVTPL). The classification of financial assets under IFRS 9 is generally based on the business model in which a financial asset is managed and its contractual cash flow characteristics. IFRS 9 eliminates the previous IAS 39 categories of held to maturity, loans and receivables and available for sale. IFRS 9 largely retains the existing requirements in IAS 39 for the classification and measurement of financial liabilities.

The adoption of IFRS 9 has not had a significant effect on the Company's accounting policies related to financial liabilities. For an explanation of how the Company classifies and measures financial instruments and accounts for related gains and losses under IFRS 9, see Note 4 (e).

The following table and the accompanying notes below explain the original measurement categories under IAS 39 and the new measurement categories under IFRS 9 for each class of the Company's financial assets and financial liabilities as at 1 January 2019.

FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES (Continued)

(b) IFRS 9 Financial instruments (continued)

(ii) Classification and measurement of financial assets and financial liabilities - continued

		Original	New	Original		New carrying
Financial assets	Note	classification under IAS 39	classification under IFRS 9	amount under	IFRS 9 adjustments	amount under
				KShs	KShs	KShs
Reinsurance receivables	20	Reinsurance premium receivables	Amortised cost	21,790,828	(827,594)	20,963,234
Investments	18	(HTM)	Amortised cost	946,681,885	(9,185,495)	937,496,390
Bank balances	17	Loans and receivables	Amortised cost	7,598,858	-	7,598,858
Total financial assets at 1 January	January 20	2019		976,071,571	(10,013,089)	966,058,482
Financial liabilities						
Other payables	27	Other financial liabilities	Other financial liabilities	6,169,887	I	6,169,887
Reinsurance payables	28	Other financial liabilities	Other financial liabilities	7,568,196	1	7,568,196
Due to parent company	32(b)	Other financial liabilities	Other financial liabilities	10,630,770	ı	10,630,770
Total financial liabilities at 1 Janua	ıt 1 Januar	ry 2019	5 17	24,368,853	,	24,368,853

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES (Continued)

(b) IFRS 9 Financial instruments (continued)

(ii) Classification and measurement of financial assets and financial liabilities - continued

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments.

Under IFRS 9, credit losses are recognised earlier than under IAS 39.

For assets in the scope of the IFRS 9 impairment model, impairment losses are generally expected to increase and become more volatile. The Company has determined that the application of IFRS 9's impairment requirements at 1 January 2019 would result in an additional allowance for impairment as follows:

KShs

Loss allowance at 31 December 2018 under IAS 39

Additional impairment recognised at 1 January 2019 on:

Reinsurance receivables

827,594
Investments

9,185,495

Loss allowance at 1 January 2019 under IFRS 9

10,013,089

Additional information about how the company measures the allowance for impairment is described in note 4(f)(i).

(iii) Transition

Changes in accounting policies resulting from the adoption of IFRS 9 have been applied using the modified retrospective approach.

4. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below:

(a) Revenue recognition

Revenue is recognised as follows:

Revenue arising from underwriting and other related services offered by the Company are recognised in the accounting period in which the services are rendered.

- (i) The underwriting result is net of reinsurance, provisions for unearned premium and outstanding claims.
- (ii) Investment income is shown gross before the deduction of income tax and is accounted for on an accruals basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(b) Translation of foreign currencies

Transactions in foreign currencies during the period are converted into Kenya shillings at the exchange rate ruling at the date of the transaction. Foreign currency monetary assets and liabilities are translated at the exchange rate ruling at the reporting date. Resulting exchange differences are recognised in the profit or loss for the period.

Non-monetary assets and liabilities denominated in foreign currency are translated at the exchange rate ruling at the date of the transaction.

(c) Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand and deposits held at call with the banks net of bank overdrafts.

(d) Finance income and expenses

Finance income and expenses comprises net foreign currency gains and losses and interest expenses. Interest expenses are recognised on a time proportion basis in profit or loss using the effective interest method.

Foreign currency gains and losses are recognised on a net basis.

(e) Financial instruments

Financial instruments include balances with banks, Reinsurance and other receivables, balances due to related parties, and Reinsurance and other payables.

(i) Recognition and initial measurement

Reinsurance receivables are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A reinsurance receivable without a significant financing component is initially measured at the transaction price.

(ii) Classification and subsequent measurement

Financial assets - Policy applicable from 1 January 2019

A financial instrument is a contract that gives rise to both a financial asset for one enterprise and a financial liability of another enterprise. On initial recognition, a financial asset is classified as measured at: amortised cost; FVOCI – debt investment; FVOCI – equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Financial instruments (continued)

(ii) Classification and subsequent measurement - continued

Financial assets - Policy applicable from 1 January 2019 - continued

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- —it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Business model assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes:

- —the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- —how the performance of the portfolio is evaluated and reported to the Company's management;
- —the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- —how managers of the business are compensated e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- —the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Company's continuing recognition of the assets.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

Assessment whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Financial instruments (continued)

(ii) Classification and subsequent measurement - continued

Assessment whether contractual cash flows are solely payments of principal and interest - continued

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Company considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable-rate features;
- prepayment and extension features; and
- terms that limit the Company's claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract.

Additionally, for a financial asset acquired at a discount or premium to its contractual paramount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

Financial assets	These assets are subsequently measured at fair value. Net
at FVTPL	gains and losses, including any interest or dividend income,
	are recognised in profit or loss.
Financial assets	These assets are subsequently measured at amortised cost
at amortised	using the effective interest method. The amortised cost is
cost	reduced by impairment losses. Interest income, foreign
	exchange gains and losses and impairment are recognised in
	profit or loss. Any gain or loss on derecognition is recognised
	in profit or loss.
Debt	These assets are subsequently measured at fair value. Interest
investments at	income calculated using the effective interest method, foreign
FVOCI	exchange gains and losses and impairment are recognised in
	profit or loss. Other net gains and losses are recognised in
	OCI. On derecognition, gains and losses accumulated in OCI
	are reclassified to profit or loss.
Equity	These assets are subsequently measured at fair value.
investments at	Dividends are recognised as income in profit or loss unless
FVOCI	the dividend clearly represents a recovery of part of the cost
	of the investment. Other net gains and losses are recognised
	in OCI and are never reclassified to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

- (e) Financial instruments (continued)
 - (ii) Classification and subsequent measurement continued

Financial assets – Policy applicable before 1 January 2019

The company classified its financial assets into one of the following categories:

- —loans and receivables;
- —held to maturity;
- ---available for sale; and
- —at FVTPL, and within this category as:
 - held for trading;
 - derivative hedging instruments; or
 - designated as at FVTPL.

Financial assets at FVTPL	Measured at fair value and changes therein, including any interest or dividend income, were recognised in profit or loss.
Held-to-maturity financial assets	Measured at amortised cost using the effective interest method.
Loans and receivables	Measured at amortised cost using the effective interest method.
Available-for-sale financial assets	Measured at fair value and changes therein, other than impairment losses, interest income and foreign currency differences on debt instruments, were recognised in OCI and accumulated in the fair value reserve. When these assets were derecognised, the gain or loss accumulated in equity was reclassified to profit or loss.

Financial liabilities - Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition.

Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

(iii) De-recognition

Financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Financial instruments (continued)

(iii) De-recognition - continued

Financial assets - continued

The Company enters into transactions whereby it transfers assets recognised in its statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

Financial liabilities

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

(iv) Offsetting of financial assets and liabilities

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when the Company has an enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(v) Fair value of financial assets and liabilities

Fair value of financial assets and financial liabilities is the price that would be received to sell an asset or paid to transfer a liability respectively in an orderly transaction between market participants at the measurement date.

(f) Impairment of assets

(i) Non-derivative financial assets

Policy applicable from 1 January 2019

Financial instruments and contract assets

The Company recognises loss allowances for Expected Credit Losses (ECLs) on financial assets measured at amortised cost. The Company measures loss allowances at an amount equal to lifetime ECLs, except for bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

- (f) Impairment of assets (continued)
 - (i) Non-derivative financial assets continued

Policy applicable from 1 January 2019 - continued

Financial instruments and contract assets - continued

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than 180 days past due.

The Company considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or
- —the financial asset is more than 180 days past due.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

At each reporting date, the Company assesses whether financial assets carried at amortised cost and debt securities at Fair Value Through Other Comprehensive Income (FVOCI) are credit-impaired.

A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes the following observable data:

- —significant financial difficulty of the borrower or issuer;
- —a breach of contract such as a default or being more than 180 days past due;
- —the restructuring of a loan or advance by the Company on terms that the Company would not consider otherwise;
- —it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- —the disappearance of an active market for a security because of financial difficulties.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(f) Impairment of assets (continued)

(i) Non-derivative financial assets - continued

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

For debt securities at FVOCI, the loss allowance is charged to profit or loss and is recognised in Other Comprehensive Income (OCI).

Write-off

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. For corporate customers, the Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery.

The Company expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

Policy applicable before 1 January 2019

Financial assets not classified as at Fair Value Through Profit or Loss (FVTPL) were assessed at each reporting date to determine whether there was objective evidence of impairment.

Objective evidence that financial assets were impaired included:

- —default or delinquency by a debtor;
- —restructuring of an amount due to the Company on terms that the Company would not consider otherwise;
- —indications that a debtor or issuer would enter bankruptcy;
- —adverse changes in the payment status of borrowers or issuers;
- —the disappearance of an active market for a security because of financial difficulties; or
- —observable data indicating that there was a measurable decrease in the expected cashflows from a group of financial assets.

(ii) Non-financial assets

The carrying amount of the Company's non-financial assets, other than deferred tax and inventories, are reviewed at each financial reporting date to determine whether there is any indication of impairment. If any such indication exists then the assets recoverable amount is estimated.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(f) Impairment of assets (continued)

(ii) Non-financial assets - continued

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is reversed only to the extent that the assets' carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

(g) Income tax

Income tax expense comprises current tax and change in deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

(i) Current tax

Current tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, by the reporting date. Current tax relating to items recognised directly in other comprehensive income or equity is recognised in other comprehensive income or equity and not in profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(ii) Deferred tax

Deferred tax is provided in respect of temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(g) Income tax (continued)

(ii) Deferred tax - continued

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised directly in other comprehensive income or equity is recognised in other comprehensive income or equity and not in profit or loss.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(h) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to issue of ordinary shares and share options are recognised as a deduction from equity, net of any tax effects.

(i) Reinsurance contracts

A reinsurance contracts is a contract under which the Company accepts significant insurance risks from a cedant by agreeing to compensate the cedant or other beneficiary if a specified uncertain future event (the insured event) occurs.

(i) Short-term reinsurance contracts

These contracts are casualty, property and personal accident reinsurance contracts.

Casualty reinsurance contracts protect the cedants against ceded risk of claims made by primary policyholders for causing harm to third parties as a result of the legitimate activities of the primary policyholder.

Under property reinsurance contracts, the Company mainly compensates cedants of a portion of claims payable to primary policyholders for damage suffered to their properties or for the value of property lost or the loss of earnings caused by the inability of the primary policyholder to use the insured properties in their business activities (business interruption cover).

Personal accident reinsurance contracts compensates the cedants for a portion of claims made by primary policyholders for bodily injuries suffered by the primary policyholder or his/her family members or employees

Contracts entered into by the Company with retrocessionaires under which the Company is compensated for losses which meet the classification requirement for reinsurance contracts are classified as retrocession insurance contracts held. Contracts that do not meet these classifications are classified as financial assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(i) Reinsurance contracts (continued)

(ii) Retrocession contracts held

The Company uses retrocession arrangements to increase its aggregate underwriting capacity, to diversify its risk and to reduce its risk of catastrophic loss on reinsurance assumed. The ceding of risk to retrocessionaires does not relieve the Company of its obligation to its cedants. The Company regularly reviews the financial condition of its retrocessionnaires. Premiums and losses ceded to retrocessionaires are reported as reductions in gross premium and claims incurred.

Amounts recoverable from or due to retrocessionaires are measured consistently with the amounts associated with the retroceded reinsurance contracts and in accordance with the terms of each retrocession contract. Retrocession liabilities are primarily premiums payable for retrocession contracts and are recognised as an expense when due.

The Company assesses its retrocession assets for impairment on a quarterly basis. If there is objective evidence that the retrocession asset is impaired, the Company reduces the carrying amount of the retrocession asset to its recoverable amount and recognises that impairment loss in the income statement.

The Company gathers the objective evidence that a retrocession asset is impaired using the same process adopted for financial assets held at amortised cost. The impairment loss is also calculated following the same method used for these financial assets.

(iii) Receivables and payables related to reinsurance contracts

Receivables and payables are recognised when due. These include amounts due to and from cedants, brokers and retrocessionaires. If there is objective evidence that a cession/retrocession receivable is impaired, the Company reduces the carrying amount of the receivable accordingly and recognises that impairment loss in the statement of comprehensive income.

The Company gathers the objective evidence that a cession/retrocession receivable is impaired using the same process adopted for loans and receivables.

(j) Claims

Claims incurred comprise of claims paid in the period and changes in the provision for outstanding claims. Claims paid represent all payment made during the period, whether arising from events during that or earlier years.

Provision is made by management for the estimated cost of claims notified but not settled at the date of the financial position date using all the information available at that time. Provision is also made by management for claims incurred but not yet reported (IBNR) at financial position date. The IBNR claims are computed at as per the Insurance Regulatory Authority (IRA) guidelines where there is no data of reported claims at the financial position date

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) Employee benefits

(i) Pension obligations

The Company operates a defined contribution scheme. The scheme is generally funded through payments to the National Social Security Fund. A defined contribution is a pension plan under which the company pays fixed contribution into the separate entity. The Company has no legal or constructive obligations to pay further contribution if the fund does not hold sufficient assets to pay all employees the benefit relating to employees' service in the current and prior period.

The Company makes contribution for all staff at the rate prescribed by the pension laws of Kenya.

(ii) Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Company recognises termination benefits when it is demonstrably committed to either: terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal; or providing termination benefits as a result of an offer made to encourage voluntary redundancy.

(iii) Gratuity

Gratuity provisions are made for staff who are employed on contractual basis. The gratuity provisions are calculated at 15% of annual basic pay.

(l) Provisions

(i) Restructuring costs and legal claims

Provisions for restructuring costs and legal claims are recognised when the Company has a present legal or constructive obligation as a result of past events; it is more likely than not an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated. Restructuring provisions comprise those termination penalties and employee termination payments.

Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

(m) Property and equipment

(i) Recognition and measurement

All property and equipment are initially recorded at cost. Buildings are subsequently carried at their revalued amounts based on valuations by external independent valuers, less accumulated depreciation. All other property and equipment are stated at historical cost less accumulated depreciation and any accumulated impairment losses.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(m) Property and equipment (continued)

(i) Recognition and measurement - continued

Any revaluation increase arising on the revaluation of such buildings is recognised in other comprehensive income and accumulated in equity, except to the extent that it reverses a revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously expensed.

A decrease in the carrying amount arising on the revaluation of such land and buildings is recognised in profit or loss to the extent that it exceeds the balance, if any, held in the properties revaluation reserve relating to a previous revaluation of that asset.

(ii) Depreciation

Freehold land is not depreciated. Depreciation is calculated on other property and equipment on the straight line basis to write down the cost of each asset, or the revalued amount to its residual value over its estimated useful life, as follows:

Motor vehicle 4 years
Furniture, fixtures and equipment 5 years
Computer equipment 3 years

(iii) Subsequent costs

The cost of replacing a component of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

(iv) Disposal of property and equipment

Gains and losses on disposal of property and equipment are determined by reference to their carrying amounts. On disposal of revalued assets, amounts in the revaluation surplus relating to that asset are transferred to retained earnings.

(n) Intangible assets

An intangible asset arises from the purchases of accounting software. Acquired intangible assets are measured on initial recognition at cost.

The Company recognises an intangible asset at cost if, and only if, it is probable that the future economic benefits that are attributable to the asset will flow to the Company and the cost of the asset can be measured reliably. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be finite.

The intangible assets are amortised on a straight-line basis over their useful lives (3 years).

Amortisation method, useful lives and residual values are reviewed at each reporting date, and adjusted prospectively, if appropriate.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(o) New standards, amendments and interpretations

(i) New standards, amendments and interpretations effective and adopted during the year

New standard or amendments	Effective for annual periods beginning on or after
— IFRS 9 Financial instruments- Early adopted	1 January 2022
— IFRS 16 Leases	1 January 2019
— IFRIC 23 Uncertainty over income tax treatments	1 January 2019
— IFRS 9 Prepayment Features with Negative	
Compensation	1 January 2019
— IAS 28 Long-term Interests in Associates and Joint	
Ventures	1 January 2019
— Annual improvements cycle (2015-2017)	1 January 2019
— IAS 19 Plan Amendment, Curtailment or	
Settlement (Amendments to IAS 19)	1 January 2019

Apart from IFRS 9 and 16, the remaining standards did not have a material impact on the financial statement. The full impact of adopting the standard is set out in Note 3 and 33.

(ii) New standards, amendments and interpretations in issue but not yet effective for the year ended 31 December 2019

New standards or amendments	Effective for annual period beginning or
	after
— IFRS 3 Definition of a Business	1 January 2020
— Amendments to references to the Conceptual	
Framework in IFRS Standards	1 January 2020
— Amendments to IAS 1 and IAS 8 Definition of	
Material	1 January 2020
— IFRS 17 Insurance contracts	1 January 2022
— Sale or Contribution of Assets between an Investor	
and its Associate or Company (Amendments to	
IFRS 10 and IAS 28).	To be determined
— Classification of Liabilities as Current or Non-current	1 January 2022
(Amendments IAS 1)	

All standards and interpretations will be adopted at their effective date (except for those standards and interpretations that are not applicable to the entity).

— IFRS 3 Definition of a Business

With a broad business definition, determining whether a transaction results in an asset or a business acquisition has long been a challenging but important area of judgement. These amendments to IFRS 3 Business Combinations seek to clarify this matter as below however complexities still remain.

Optional concentration test

The amendments include an election to use a concentration test. This is a simplified assessment that results in an asset acquisition if substantially all of the fair value of the gross assets is concentrated in a single identifiable asset or a group of similar identifiable assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

- (o) New standards, amendments and interpretations (continued)
 - (ii) New standards, amendments and interpretations in issue but not yet effective for the year ended 31 December 2019 continued
 - IFRS 3 Definition of a Business continued
 - Substantive process

If an entity chooses not to apply the concentration test, or the test is failed, then the assessment focuses on the existence of a substantive process.

The definition of a business is now narrower and could result in fewer business combinations being recognised.

The amendment applies to businesses acquired in annual reporting periods beginning on or after 1 January 2020. Earlier application is permitted. The adoption of this standard will not have a material impact on the financial statements of the Reinsurance.

— Amendments to References to the Conceptual Framework in IFRS Standards

This amendment sets out amendments to IFRS Standards (Standards), their accompanying documents and IFRS practice statements to reflect the issue of the International Accounting Standards Board (IASB) revised Conceptual Framework for Financial Reporting in 2018 (2018 Conceptual Framework).

Some Standards, their accompanying documents and IFRS practice statements contain references to, or quotations from, the IASC's Framework for the Preparation and Presentation of Financial Statements adopted by the IASB in 2001 (Framework) or the Conceptual Framework for Financial Reporting issued in 2010.

Amendments to References to the Conceptual Framework in IFRS Standards updates some of those references and quotations so that they refer to the 2018 Conceptual Framework, and makes other amendments to clarify which version of the Conceptual Framework is referred to in particular documents.

These amendments are based on proposals in the Exposure Draft Updating References to the Conceptual Framework, published in 2015, and amend Standards, their accompanying documents and IFRS practice statements that will be effective for annual reporting periods beginning on or after 1 January 2020.

The adoption of these changes will not have a material impact on the amounts and disclosures of the Reinsurance's financial statements.

— IAS 1 and IAS 8 Definition of Material

The amendment refines the definition of Material to make it easier to understand and aligning the definition across IFRS Standards and the Conceptual Framework.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

- (o) New standards, amendments and interpretations (continued)
 - (ii) New standards, amendments and interpretations in issue but not yet effective for the year ended 31 December 2019 continued
 - IAS 1 and IAS 8 Definition of Material continued

The amendment includes the concept of 'obscuring' to the definition, alongside the existing references to 'omitting' and 'misstating'. Additionally, the amendments also adds the increased threshold of 'could influence' to 'could reasonably be expected to influence' as below.

"Information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.

However, the amendment has also removed the definition of material omissions or misstatements from IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors.

The amendments are effective from 1 January 2020 but may be applied earlier.

The Reinsurance is assessing the potential impact on its financial statements resulting from the application of the refined definition of materiality.

--- IFRS 17 Insurance Contracts

IFRS 17 Insurance Contracts sets out the requirements that an entity should apply in reporting information about insurance contracts it issues and reinsurance contracts it holds. An entity shall apply IFRS 17 Insurance Contracts to:

- (a) insurance contracts, including reinsurance contracts, it issues;
- (b) reinsurance contracts it holds; and
- (c) investment contracts with discretionary participation features it issues, provided the entity also issues insurance contracts.

IFRS 17 requires an entity that issues insurance contracts to report them on the statement of financial position as the total of:

- (a) the fulfilment cash flows—the current estimates of amounts that the entity expects to collect from premiums and pay out for claims, benefits and expenses, including an adjustment for the timing and risk of those amounts; and
- (b) the contractual service margin—the expected profit for providing insurance coverage. The expected profit for providing insurance coverage is recognised in profit or loss over time as the insurance coverage is provided.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

- 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)
 - (o) New standards, amendments and interpretations (continued)
 - (ii) New standards, amendments and interpretations in issue but not yet effective for the year ended 31 December 2019 continued
 - IFRS 17 Insurance Contracts continued

IFRS 17 requires an entity to recognise profits as it delivers insurance services, rather than when it receives premiums, as well as to provide information about insurance contract profits that the Company expects to recognise in the future. IFRS 17 requires an entity to distinguish between groups of contracts expected to be profit making and groups of contracts expected to be loss making. Any expected losses arising from loss-making, or onerous, contracts are accounted for in profit or loss as soon as the Company determines that losses are expected. IFRS 17 requires the entity to update the fulfilment cash flows at each reporting date, using current estimates of the amount, timing and uncertainty of cash flows and of discount rates. The entity:

- (a) accounts for changes to estimates of future cash flows from one reporting date to another either as an amount in profit or loss or as an adjustment to the expected profit for providing insurance coverage, depending on the type of change and the reason for it; and
- (b) chooses where to present the effects of some changes in discount rates—either in profit or loss or in other comprehensive income.

IFRS 17 also requires disclosures to enable users of financial statements to understand the amounts recognised in the entity's statement of financial position and statement of profit or loss and other comprehensive income, and to assess the risks the Company faces from issuing insurance contracts.

IFRS 17 replaces IFRS 4 Insurance Contracts. IFRS 17 is effective for financial periods commencing on or after 1 January 2021. An entity shall apply the standard retrospectively unless impracticable.

A Company can choose to apply IFRS 17 before that date, but only if it also applies IFRS 9 Financial Instruments and IFRS 15 Revenue from Contracts with Customers.

The adoption of these changes is exposed to a material impact on the amounts and disclosures of the Reinsurance's financial statements.

— Sale or Contribution of Assets between an Investor and its Associate or Bank (Amendments to IFRS 10 and IAS 28)

The amendments require the full gain to be recognised when assets transferred between an investor and its associate or Company meet the definition of a 'business' under IFRS 3 Business Combinations. Where the assets transferred do not meet the definition of a business, a partial gain to the extent of unrelated investors' interests in the associate or Company is recognised. The definition of a business is key to determining the extent of the gain to be recognised.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(o) New standards, amendments and interpretations (continued)

(ii) New standards, amendments and interpretations in issue but not yet effective for the year ended 31 December 2019 - continued

— Sale or Contribution of Assets between an Investor and its Associate or Company (Amendments to IFRS 10 and IAS 28) - continued

The effective date for these changes has now been postponed until the completion of a broader review.

The adoption of these changes will not affect the amounts and disclosures of the Reinsurance's financial statements.

The Reinsurance did not early adopt the above new or amended standards in the year ended 31 December 2019

— Classification of Liabilities as Current or Non-current (Amendments IAS 1)

The amendments clarify one of the criteria for classifying a liability as non-current—that is the requirement for an entity to have the right to defer settlement of the liability for at least 12 months after the reporting period.

The amendments are effective for annual reporting periods beginning on or after 1 January 2022 but may be applied earlier. The Company is assessing the potential impact on its financial statements resulting from the application of this amendment.

5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including experience of future events that are believed to be reasonable under the circumstances.

(a) Critical accounting estimates and judgements

Claims reserving and determination of IBNR

The estimation of future contractual cash flows in relation to reported losses and losses incurred but not reported is the company's most critical accounting estimate. Case estimates are computed on the basis of the best information available at the time the records for the year are closed.

Further details on the process used to estimate claims incurred but not reported and amounts recorded as liabilities at the end of the current and previous year are set out in Note 34 of these financial statements.

Income taxes

The Company is subject to income taxes in Kenya. Significant judgment is required in determining the Company's provision for income taxes.

The Company recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

(a) Critical accounting estimates and judgements (continued)

Impairment losses

At the end of each reporting period, the Company reviews the carrying amounts of its financial assets to determine whether there is any indication that those assets have suffered an impairment loss. The Company uses an Expected Credit Loss (ECL) model to assess any need for impairment of financial assets. In determining the Expected Credit Loss (ECL), the Company first determines the Historical Loss Rate (HLR) of a financial asset. The HLR is then evaluated and adjusted for expected future events and circumstances to determine the ECL that will be applied at each date.

Deferred tax

Critical estimates are made by the directors in determining the recoverability of the deferred tax asset. The company is expected to make taxable profit in the future enabling it to utilise the deferred tax asset against the tax payable.

6. FINANCIAL RISK MANAGEMENT

- —credit risk
- —liquidity risk
- -market risk.

This section provides details of the company's exposure to risk and describes the methods used by management to control risk.

The most important types of financial risk to which the company is exposed are credit risk, liquidity risk and market risk. Market risk includes currency risk and interest rate risk.

(a) Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the trading activities as well as placement and balances with other counterparties, security deposits, staff expense advances, other receivables, prepayments, and bank balances. The board of directors has the responsibility of managing the company's credit risk.

For risk management reporting purposes, the company considers and consolidates all elements of credit risk exposure.

The amount that best represent the company's maximum exposure to the credit risk as at 31 December 2019 are made up as follows:

Classification of credit risk bearing assets:	2019 KShs	2018 KShs
Cash and cash equivalents (Note 17)	21,029,792	7,598,858
Term deposits (Note 18)	828,407,839	754,366,628
Investment in treasury bills (Note 18)	193,505,667	192,315,257
Reinsurance premium receivable (Note 20)	224,499,662	21,790,828
	1,267,442,960	976,071,571

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

6. FINANCIAL RISK MANAGEMENT (Continued)

(a) Credit risk (continued)

The company only places significant amounts of funds with recognised financial institutions with strong credit ratings and does not consider the credit risk exposure arising from cash and cash equivalents and treasury bills to be significant.

(b) Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting its obligations from its financial liabilities. The company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

The company ensures that it has sufficient cash on demand to meet expected operational expenses including the servicing of financial obligations; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters. Due to the dynamic nature of the underlying businesses, the company's management maintains flexibility in funding by maintaining availability under committed credit lines.

The table below shows the contractual maturity of financial liabilities at the reporting date:

	Due on	Up to	1-3	3-12	1-5	
	demand	1 month	months	months	years	Total
2019:	KShs	KShs	KShs	KShs	KShs	KShs
Liabilities						
Other creditors	_	-	2,738,319	_	16,338,116	19,076,435
Due to related parties	-	-	- 1	2,246,373	10,047,666	12,294,039
Lease liabilities	-	254,268	500,390	2,122,977	23,250,064	26,127,699
Claims provisions	-	-	-	-	12,574,254	12,574,254
Reinsurance payable		-	<u>-</u> 4)	150,534,258	ber mag	150,534,258
Total financial						
liabilities		254,268	3,238,709	154,903,608	62,210,100	220,606,685

	Due on demand	Up to 1 month	1-3 months	3-12 months	1-5 years	Total
2018:	KShs	KShs	KShs	KShs	KShs	KShs
Liabilities						
Other creditors	-	-	2,287,232	1,992,987	1,889,667	6,169,886
Due to related parties	-	-	-	-	10,630,770	10,630,770
Claims provisions	-	-	-	=	773,865	773,865
Reinsurance payable	-	-	-	7,568,196	-	7,568,196
Total financial						
liabilities	-	-	2,287,232	9,561,183	13,294,302	25,142,717

(c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

6. FINANCIAL RISK MANAGEMENT (Continued)

(c) Market risk (continued)

Currency risk

The Company is exposed to currency risk on cash balances, fixed deposits, related party balances, underwriting income and expenses and management expenses that are denominated in a currency other than the respective functional currency. The currencies in which these transactions primarily are denominated are KShs.

The following exchange rates were applied during the period:

	Ave	Average rate		rates
	2019 KShs	2018 KShs	2019 KShs	2018 KShs
USD Dollar	102.08	<u>101.43</u>	<u>101.35</u>	102.50

The Company's exposure to foreign currency risk was as follows: based on notional amounts

All figures are in Kenva shillings (KShs)

An figures are in renya simings (resis)	2019 USD	2018 USD
Assets Cash and cash equivalents Fixed deposits	12,701,710 824,576,576	5,483,992 <u>754,366,628</u>
Liabilities	837,278,286	759,850,620
Amounts due to related party	(12,294,039)	(_10,630,770)
Net position	824,984,247	749,219,850

Sensitivity analysis on exchange rates

A 10 percent strengthening of the shilling against the following currencies at 31 December 2019 would have decreased profit by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remains constant.

Effect in Kenya shillings	Profit or loss/equity before tax		
	2019	2018	
	KShs	KShs	
USD	(82,498,424)	(74,921,986)	

On the same basis, a 10 percent weakening of the shilling against the above currencies at 31 December 2019 would have had equal but opposite effect on the currencies to the amounts shown above.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

6. FINANCIAL RISK MANAGEMENT (Continued)

(c) Market risk (continued)

Currency risk - continued

The company is exposed to various risks associated with the effects of fluctuations in the prevailing levels of market interest rates on its financial position and cash flows. The table below summarises the exposure to interest rate risks. Included in the table are the company's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

2019:	On demand KShs	Due within 3 months KShs	Due within 3 and 12 months KShs	Due between 1 and 5 years KShs	Over 5 years KShs	Non- interest bearing KShs	Total KShs
Treasury bills	_	-	193,505,666	-	_	_	193,505,666
Fixed deposits	-	-	828,407,839	-	-	-	828,407,839
Impairment of investment			(10,352,870)	_	_	_	(10,352,870)
Total assets			1,011,560,635		_	_	1,011,560,635
2018:							
Treasury bills	_	-	192,315,257	_	_	_	192,315,257
Fixed deposits			754,366,628				754,366,628
Total assets	_	_	946,681,865	_			946,681,865

(d) Fair value

The fair values of financial assets and financial liabilities approximate to the carrying amounts as shown in the statement of financial position.

2019:	Other liabilities KShs	Loans and receivables KShs	Total carrying value KShs	Fair value KShs
Financial assets	KSIIS	Kons	173113	KSIIS
Reinsurance receivable	_	201,332,696	201,332,696	201,332,696
Due from related party	-	12,266,640	12,266,640	12,266,640
Other receivables	-	15,010,351	15,010,351	15,010,351
Investments	-	1,011,560,635	1,011,560,635	1,011,560,635
Cash and bank balances		21,029,792	21,029,792	21,029,792
		1,261,200,114	1,261,200,114	1,261,200,114
Financial liabilities				
Payables arising from	4.50.504.050			
reinsurance arrangement	150,534,258	-	150,534,258	150,534,258
Other liabilities	57,498,173	-	57,498,173	57,498,173
Provision for unearned				
premiums	156,260,839	-	156,260,839	156,260,839
Claims provision	12,574,254		12,574,254	12,574,254
	376,867,524		376,867,524	376,867,524

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

6. FINANCIAL RISK MANAGEMENT (Continued)

(d) Fair value (continued)

2018:	Other liabilities KShs	Loans and receivables KShs	Total carrying value KShs	Fair value KShs
Financial assets				
Reinsurance receivable	-	21,790,828	21,790,828	21,790,828
Other receivables	-	2,713,774	2,713,774	2,713,774
Investments	-	946,681,885	946,681,885	946,681,885
Cash and bank balances		7,598,858	7,598,858	7,598,858
		978,785,345	978,785,345	978,785,345
Financial liabilities Payables arising from				
reinsurance arrangement	7,568,196	-	7,568,196	7,568,196
Other creditors	16,800,656	_	16,800,656	16,800,656
Provision for unearned				, ,
premiums	11,075,745	-	11,075,745	11,075,745
Claims provisions	773,865		773,865	773,865
	36,218,462		36,218,462	36,218,462

(e) Capital management

The Company's objectives when managing capital, which is a broader concept than the 'equity' on the statement of financial position, are:

- to comply with the capital requirements as set out in the Insurance Act;
- to comply with regulatory solvency requirements as set out in the Insurance Act.
- to safeguard the company's ability to continue as a going concern, so that it can continue to provide returns to shareholders.
- to provide an adequate return to shareholders by pricing insurance contracts commensurately with the level of risk.

The Kenyan Insurance Act requires each reinsurance company to hold the minimum level of paid up capital as follows for general business:

- One billion shillings; or
- Risk based capital determined by the Authority from time to time; or
- 20% of the net earned premium or the preceding financial year

During the year the Company held the minimum paid up capital required.

(f) Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Company's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Company's operations.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

6. FINANCIAL RISK MANAGEMENT (Continued)

(f) Operational risk (continued)

The Company's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Company's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity. The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within the Company.

This responsibility is supported by the development of overall Company standards for the management of operational risk in the following areas:

- requirements for appropriate segregation of duties, including the independent authorization of transactions
- requirements for the reconciliation and monitoring of transactions
- compliance with regulatory and other legal requirements
- documentation of controls and procedures
- requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified
- requirements for the reporting of operational losses and proposed remedial action
- development of contingency plans
- training and professional development
- ethical and business standards
- risk mitigation, including reinsurance whether this is effective.

7. OPERATING SEGMENTS

(a) Basis of segmentation

The Company has the following five strategic divisions, which are reportable segments. These divisions offer different products and are managed separately based on the Company's management and internal reporting structure.

Reportable segment

- Aviation
- Engineering
- Fire Domestic
- Fire Industrial
- Liability
- Marine
- Motor Private
- Motor Commercial
- Personal Accident
- Theft
- Workmens' compensation
- Miscellaneous

The Company's Management Committee reviews internal management reports from each division at least monthly.

(b) Information about reportable segments

Information relating to each reportable segment is set out in Appendix 1 on page 57. Segment profit before tax, as included in management reports reviewed by the Company's management, is used to measure performance because management believes that such information is the most relevant in evaluating the results of the respective segments relative to other entities that operate within the same industries. Inter-segment pricing is determined on an arm's length basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

8.	GRO	OSS PREM	IUM EARNEI)		months to 31.12.2019 KShs	14 months to 31.12.2018 KShs
		s premium : Unearned	written premium reserv	re (Note 29)		41,770,242 91,356,379)	20,127,509 (<u>9,667,455</u>)
	Gros	ss premium	earned		<u>2</u>	50,413,863	10,460,054
9.	INT	EREST IN	COME				
	Inter	est income	from investmen	ts	_	<u>39,759,579</u>	29,856,322
10.	COM	MMISSION	EARNED				
	Com	mission inc	ome			39,159,872	_1,663,319
11.	CLA	IMS					
	Clas	s of	Gross	Change in gross outstanding	Reinsurance	12 months to 31.12.2019 Net claims	14 months to 31.12.2018 Net claims
		rance	claims paid	claims	recoveries	incurred	incurred
			KShs	KShs	KShs	KShs	KShs
	Avia		-	18,696	-	18,696	525.025
		neering Domestic	66,470	2,070,998	-	2,137,468	537,835
		Industrial		550,931	-	550,931	20,419
	Liab: Mari		2,002	1,776,370	-	1,778,372	24.602
		or private	38,643	669,118 3,922,663	-	707,761 3,922,663	24,602 37,791
	Moto	or					57,751
	Perso	mercial onal	_	34,153	2 5 = 7	34,153	-
	Acci		177,133	127,635	-	304,768	-
	Thef Worl	kmens'	-	71,654	-	71,654	-
	comp	ensation		7,773	-	7,773	-
		ellaneous	19,076,488	1,094,186	(11,616,541)	8,554,133	<u>153,218</u>
	Tota	l	<u>19,360,736</u>	<u>10,344,177</u>	(<u>11,616,541</u>)	<u>18,088,372</u>	<u>773,865</u>
12.	MAN (a)	NAGEMEN Staff cost	IT EXPENSES	,		months to 31.12.2019 KShs	14 months to 31.12.2018 KShs
	(**)						
		Salaries an Other emp Other staff	loyee benefits		_	62,805,034 2,503,593 1,951,819	24,080,745 2,187,387 1,979,826
					!	67,260,446	28,247,958

Other employee benefits comprises of provisions made for the period for staff gratuity for staff on contract basis at 15% of annual basic pay and staff travelling allowances. During the period, there were no outstanding leave days.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

12.	MA	NAGEMENT EXPENSES (Continued)	12 45 42	4.4 3.43 . 7
	(b)	Other expenses	12 months to 31.12.2019 KShs	14 months to 31.12.2018 KShs
		Auditor's fees	2,700,000	1,850,000
		Advertising	5,364,332	765,325
		Depreciation on fixed assets	10,327,953	7,773,157
		Depreciation on lease	2,353,618	-
		Legal and professional fees	6,412,729	5,343,708
		Motor running expenses	302,775	284,364
		Directors' remuneration	11,283,755	10,953,406
		Board expenses	15,187,856	7,594,297
		Travelling and marketing	2,453,939	6,146,460
		Communication	874,894	314,899
		Insurance	1,105,933	609,414
		Rent expenses	2,749,850	5,220,000
		Printing and stationery	98,027	133,973
		Meetings, conferences and trainings	4,462,166	2,232,930
		Repairs and maintenance	206,048	144,951
		Other office running costs	2,134,860	3,823,107
	(c)	Impairment of assets	<u>68,018,735</u>	53,189,991
			22.1.62.4.62	
		Impairment of reinsurance receivables	23,163,469	-
		Impairment of investments	1,167,375	
13.	COI	MMISSION EXPENSES	24,330,844	
	Gros	ss commission expense	98,146,881	5,643,537
	Defe	erred acquisition cost (Note 22)	(<u>53,450,446</u>)	(_2,102,258)
14.	FIN	ANCE COST	44,696,435	<u>3,541,279</u>
17.				
		ex exchange (loss)/gain	(20,529,777)	23,917,522
	Inter	rest expense on lease liability	(3,352,500)	
15.	LOS	SS BEFORE TAX	(23,882,277)	23,917,522
10.				
		before tax is arrived at after charging the following:	4. 75	
		reciation (Note 24)	12,681,571	7,773,157
		ctors' remuneration (Note 32(a))	11,283,755	10,953,406

16. TAXATION

(a) Income tax credit

Auditor's remuneration (Note 12 (b))

Income tax credit	(<u>10,059,573</u>)	(<u>3,763,667</u>)
Prior period deferred tax adjustment Deferred tax movement (Note 23)	(887,678) (<u>10,486,582</u>)	(8,117,047)
Current tax charge	1,314,687	4,353,380

_2,700,000

1,850,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

16. TAXATION (Continued)

(a) Income tax credit (continued)

The tax on the company's loss before tax differs from the theoretical amount that would arise using the statutory income tax rate as follows:

		arise using the statutory income tax rate as follow	/S:	
			12 months to 31.12.2019 KShs	14 months to 31.12.2018 KShs
		Accounting loss before tax	36,754,780	22,380,536
		Tax at the applicable rate of 30% (2018 – 30%) Prior period deferred tax adjustment Tax effect of expenses not deductible	11,026,434 (887,678)	6,714,161
		for tax purposes	(79,183)	(_2,950,494)
	(b)	Current tax (recoverable)/payable	10,059,573	_3,763,667
		Balance brought forward Current period charge Tax paid	2,032,395 1,314,687 (4,353,380 (<u>2,320,985</u>)
		Tax (recoverable)/payable	(4,572,627)	2,032,395
17.	CAS	SH AND CASH EQUIVALENTS		
		k balance n at hand	20,982,852 46,940	7,552,098 46,760
18.	INV	ESTMENTS	21,029,792	<u>7,598,858</u>
	Trea	n deposits sury bills airment provision	828,407,839 193,505,666 (<u>10,352,870</u>)	754,366,628 192,315,257
		a a	1,011,560,635	946,681,885
	term	treasury bills (Government securities) are invested deposits are held to maturity with other commercemed by the Central Bank of Kenya.		
19.	OTI	HER RECEIVABLES	2019 KShs	2018 KShs
		from related party (Note 32(b)) dry receivables	12,266,640 	2,713,774
			15,010,351	2,713,774
20.	REI	NSURANCE PREMIUM RECEIVABLES		
	Due	from cedants and brokers from Retrocessionaires airment provision	189,190,152 35,309,510 (_23,166,966)	20,127,509 1,663,319
	^		201,332,696	21,790,828

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

20.	20. REINSURANCE PREMIUM RECEIVABLES (Continued)			
		2019	2018	
		KShs	KShs	
	Ageing of net receivables			
	0-90 days	30,398,074	21,790,828	
	91-180 days	76,590,113	-	
	181-270 days	60,386,674	-	
	271- 365 days	32,193,039	-	
	Over 366 days	1,764,796	_	
		<u>201,332,696</u>	21,790,828	
21.	RETROCESSIONAIRES SHARE OF TECHN	ICAL LIABILITIES		
		2019	2018	
		KShs	KShs	
	Balance as at 1 January			
		1,408,291	-	
	Deferred during the year	1,408,291 53,828,715		
	•		1,408,291 1,408,291	
22.	Deferred during the year	<u>53,828,715</u>		
22.	Deferred during the year Balance as at 31 December DEFERRED ACQUISITION COST	53,828,715 55,237,006		
22.	Deferred during the year Balance as at 31 December	<u>53,828,715</u>		

23. DEFERRED TAX ASSET

Deferred tax is calculated, in full, on all temporary differences using a principal tax rate of 30%. The movement on the deferred tax account is as follows:

2019	Balance at 1 January 2019 KShs	Prior period adjustment provision KShs	Through retained earnings KShs	Through profit or loss KShs	Balance at 31 December 2019 KShs
Property and equipment Provisions Tax losses Unrealised exchange gain/	(467,469) (566,900) (14,257,935)	(887,678)	(3,003,927)	(895,719) (11,718,982) 15,145,613	(1,363,188) (15,289,809)
(loss)	7,175,257	-	_	(13,017,494)	(5,842,237)
	(8,117,047)	(887,678)	(3,003,927)	(10,486,582)	(22,495,234)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

23. DEFERRED TAX ASSET (Continued)

2018:	At 3 November 2017 KShs	Recognised in profit or loss KShs	At 31 December 2018 KShs
Property and equipment	-	(467,469)	(467,469)
Provisions	-	(566,900)	(566,900)
Tax losses	-	(14,257,935)	(14,257,935)
Unrealised exchange gain	-	7,175,257	7,175,257
		8,117,047	8,117,047

Tax losses expire after nine (9) years following the period in which they arose under the current tax legislation. The tax losses amounting to KShs 7,884,353 originated in 2018 and expire in 2027.

24. PROPERTY AND EQUIPMENT

2019:	Right of use lease asset KShs	Motor vehicle KShs	Computer equipment KShs	Furniture and equipment KShs	Total KShs
Cost					
At 1 January 2019	-	12,796,875	1,957,736	22,239,593	36,994,204
Recognition of right-of-					
use lease asset on initial application of IFRS 16	25,902,699				25,902,699
application of irks to	23,902,099			_	23,902,099
Adjusted balance					
At 1 January 2019	25,902,699	12,796,875	1,957,736	22,239,593	62,896,903
Additions		4,504,500	177,306		4,681,806
#: #: #: #: #: #: #: #:	Trees.				
At 31 December 2019	25,902,699	17,301,375	2,135,042	22,239,593	67,578,709
Depreciation					
At 1 January 2019	-	2,932,617	246,906	4,593,634	7,773,157
Charge for the year	2,353,619	3,949,969	699,688	5,678,295	12,681,571
At 31 December 2019	2,353,619	6,882,586	946,594	10,271,929	20,454,728
				·	
Net book amount		10 110 700	1 100 110	44.00= 444	47 400 004
At 31 December 2019	23,549,080	10,418,789	1,188,448	11,967,664	47,123,981

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

24. PROPERTY AND EQUIPMENT (Continued)

	2018:	Motor vehicle KShs	Computer equipment KShs	Furniture and equipment KShs	Total KShs
	Cost				
	At 3 November 2017 Additions	12,796,875	1,957,736	22,239,593	36,994,204
	At 31 December 2018	12,796,875	1,957,736	22,239,593	36,994,204
	Depreciation At 3 November 2017 Charge for the period	2,932,617	- 246,906	4,593,634	7,773,157
		\			
	At 31 December 2018	2,932,617	246,906	4,593,634	7,773,157
	Net book amount At 31 December 2018	9,864,258	1,710,830	17,645,959	29,221,047
25.	INTANGIBLE ASSETS				
	2019:				Software KShs
	Cost At 1 January 2019 Additions				2,236,282
	At 31 December 2019				2,236,282
	Depreciation At 1 January 2019 Charge for the year				-
	At 31 December 2019				
	Net book value At 31 December 2019				2,236,282
	The software was capitalise	d at year end ar	nd no amortizati	on was booked.	
26.	SHARE CAPITAL				
20,	2019				KShs
	As at January 2019 Authorised, issued and ful	lly paid:			
	Balance at 1 January 2019- 1,000,000 Ordinary shares of Issued shares (102,550 shares)				1,000,000,000 102,550,000
	Balance at 31 December 20	19 - 102,550 sh	ares of Ksh 1,00	00 each	<u>1,102,550,000</u>
	2018				
	Authorised, issued and ful 1,000,000 Ordinary shares of	of KShs 1,000 e		1	1 000 000 00

Balance at 31 December 2019 and issued during the period

1,000,000,00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

26. SHARE CAPITAL (Continued)

The holders of ordinary shares are entitled to receive dividends when declared and are entitled to one vote per share at general meetings of the company. All shares rank equally with regards to residual assets.

As at 31 December 2019, the company has complied with the Insurance Act on the minimum capital required for an insurance company carrying out reinsurance business in Kenya.

27.	OTHER PAYABLES	2019 KShs	2018 KShs
	Other creditors* Due to related party (Note 32(b)) Lease liabilities Other liabilities**	19,076,435 12,294,039 26,127,699 _9,055,022	6,169,886 10,630,770
		<u>66,553,195</u>	16,800,656

^{*}Includes all payroll and other accrued expenses.

The estimated fair values of accounts due to other trading parties and trade payables are the amounts repayable on demand except for lease liabilities which are both current and non current liabilities.

28.	REINSURANCE PAYABLES	2019 KShs	2018 KShs
	Due to ceding companies Due to retrocessionaires	91,641,459 58,892,799	5,643,537 1,924,659
29.	PROVISION FOR UNEARNED PREMIUM	150,534,258	<u>7,568,196</u>
	Gross unearned premium 1 January 2019 Gross unearned premium 31 December 2019	11,075,745 (156,260,839)	(<u>11,075,745</u>)
	Gross unearned premium movement (A)	(145,185,094)	(11,075,745)
	Deferred gross retrocessions at 1 January 2019 Deferred gross retrocessions at 31 December 2019	1,408,291 _52,420,424	1,408,291
	Deferred gross retrocessions movement (B)	53,828,715	1,408,291
	Net unearned premium movement (A-B)	(<u>91,356,379</u>)	(<u>9,667,454</u>)

The gross unearned premium provision represents the liability for reinsurance business contracts where the Company's obligations are not expired at the period end.

^{**}Includes provisions in the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

30. NOTES TO THE STATEMENT OF CASH FLOWS

(a)	Reconciliation of operating loss to net cash flows from operating activities	2019 KShs	2018 KShs
	Loss before taxation	(36,754,780)	(22,380,536)
	Adjusted for: Depreciation (Note 24) Reinsurance receivables,	12,681,571	7,773,157
	net of Day 1 adjustment (Note 20) Retrocessonaires share of technical	(180,369,462)	(21,790,829)
	provision (Note 21)	(53,828,715)	(1,408,291)
	Deferred acquisition cost (Note 22)	(53,450,446)	(2,102,258)
	Other receivables (Note 19)	(12,296,577)	(2,713,774)
	Reinsurance payable (Note 28)	142,966,062	7,568,196
	Other payables, net lease liabilities (Note 27)	26,977,340	16,800,656
	Provision for unearned premium (Note 29)	145,185,094	11,075,747
	Interest on lease liability (Note 14)	3,352,500	-
	Reinsurance contract liabilities (Note 34)	11,800,389	<u>773,865</u>
	Net cash flows from operating activities before	e tax <u>6,262,976</u>	(<u>6,404,067</u>)
	Payment of lease interest	(3,352,500)	-
	Income tax paid (Note 16(b))	(7,919,709)	(2,320,985)
	Net cash flows from operating activities	(5,009,233)	(<u>8,725,052</u>)
(b)	Analyses of cash and cash equivalents		
	Cash in the bank (Note 17)	20,982,852	7,552,098
	Cash at hand (Note 17)	46,940	46,760
		21,029,792	<u>7,598,858</u>

31. CONTINGENT LIABILITIES

The Company has no legal matters either for or against pending in any courts.

Treasury bills of KShs 50 million (2018: KShs 50 million) are held under lien with the Central Bank of Kenya as security deposit in favor of the Commissioner of Insurance as required under the provisions of Section 32 of the Insurance Act (Cap 487).

32. RELATED PARTY TRANSACTIONS

(a)	Director's remuneration	KShs	KShs
	Directors' fees Directors' sitting allowance	7,285,962 3,997,793	7,511,945 3,441,461
(b)	Balances due from and to related parties	11,283,755	10,953,406
	Due from related party	12,266,640	***************************************
	Due to related party	12,294,039	10,630,770

The Company is majority owned by WAICA Reinsurance Corporation PLC, a company incorporated in Sierra Leone.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

32. RELATED PARTY TRANSACTIONS (Continued)

(c) Reinsurance transactions

The following reinsurance transactions were carried out with WAICA Reinsurance Corporation PLC:

		2019 KShs	2018 KShs
<i>(i)</i>	Gross premium ceded out	72 627 012	
	Gross premium ceded out	72,627,013	
(ii)	Commission earned		
	Commission earned by WAICA		
	Reinsurance (Kenya) limited	<u>26,140,653</u>	
(iii)	Outstanding commission balance		
	Balance receivable by WAICA		
	Reinsurance (Kenya) limited	<u>24,274,708</u>	
(iv)	Outstanding premium balance		
	Balance receivable from WAICA		
	Reinsurance (Kenya) limited	<u>67,317,559</u>	

Transactions are in the ordinary course of business. The amounts due from related parties are non-interest bearing.

33. LEASES

The Company leases its office premises. The lease runs for an initial period of six years and three months with an option to renew the lease at the expiry of the lease.

Previously, these leases were classified as operating leases under IAS 17. The Company used a number of practical expedients when applying IFRS 16 to leases previously classified as operating leases under IAS 17. In particular, the Company:

- relied on its assessment of whether leases are onerous under IAS 37 Provisions, Contingent Liabilities and Contingent Assets immediately before the date of initial application as an alternative to performing an impairment review;
- did not recognise right-of-use assets and liabilities for leases for which the lease term ends within 12 months of the date of initial application (i.e. parking fees and service charge);
- did not recognise right-of-use assets and liabilities for leases of low-value assets.
- excluded initial direct costs from measuring the right-of-use asset at the date of initial application.

Information about leases for which the Company is a lessee is presented below.

(a) Right-of-use assets

Right-of-use assets relate to leased its office premises that are presented within property and equipment under Note 24.

2019 KShs 25,902,699 (_2,353,619)

Recognition on initial application Depreciation charge for the year

At 31 December

(<u>23,549,080</u>)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019 (CONTINUED)

33. LEASES (Continued)

(a) Right-of-use assets (continue	(a)	Right-of-use assets	(continued)
-----------------------------------	-----	---------------------	-------------

As at 31 December 2018, the future minimum lease payments under non-cancellable operating leases were payable as follows

Maturity analysis – Contractual undiscounted cash flows Tenancy	2018 KShs
Less than one year Later than one year and not later than five years Later than five years	3,510,000 21,860,993 24,916,469
Total undiscounted lease liability at 31 December	50,287,462

(b) Lease liabilities

The movement in lease liabilities during the year 2019 is as follows:

	Kolis
At 1 January 2019	25,402,699
Additions	-
Lease interest charge	3,352,500
Lease rental payments	(<u>3,127,500</u>)
Balance at 31 December 2019	26,127,699

(c) Amount recognised in profit or loss

Finance cost on lease liabilities (Note 14)	3,352,500
Expenses relating to short term leases (Note 12 (b))	2,749,850
Expenses relating to low value assets and other related expenses	=

At 31 December <u>6,102,350</u>

In 2018, KShs 5,220,000 was expensed in profit or loss with respect to operating leases.

(d)	Amounts recognised in statement of cash flows	2019 KShs
	Payment of principal lease liabilities Payment of lease interest	3,127,500 3,352,500
	Total lease payments	<u>6,480,000</u>

34.	INSURANCE CONTRACT LIABILITIES	2019 KShs	2018 KShs
	Opening balance	(773,865)	-
	Additional Incurred But Not Reported (IBNR) provision (Note 11)	(6,997,531)	(773,865)
	Additional claims outstanding provision (Note 11)	(3,346,646)	(775,005)
	Adjustment to current year claims outstanding	(1,456,212)	

Insurance contract liabilities at 31 December (12,574,254) (773,865)

35. SUBSEQUENT EVENTS

Events subsequent to the financial position date are disclosed only to the extent that they relate directly to the financial statements and their effect is material. There were no such events post the date the financial statements were signed.

2019 KShs

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WAICA REINSURANCE (KENYA) LIMITED

APPENDIX 1- REVENUE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2019

2019 Total	341,770,242	(91,356,379)	250,413,863	(119,810,985)	130,602,878	(19,360,736)	(10,344,177) 11,616,541	(18,088,372)	39,159,872	(44,696,435)	5,536,563	(159,610,025)	(52,632,082)
Miscellaneous	61,673,293	(14,288,160)	47,385,133	(24,392,731)	22,992,402	(19,076,488)	(1,094,186)	(8,554,133)	7,884,776	(9,429,172)	1,544,396	(28,099,058)	(15,205,185)
WIBA	440,457	(32,387)	408,070	(286,117)	121,953	1	(7,773)	(7,773)	•	(52,272)	52,272	(149,039)	(87,131)
Theft	2,469,169	(513,872)	1,955,297	(1,046,353)	908,944	ı	(71,654)	(71,654)	431,794	(293,034)	(138,760)	(1,110,822)	(134,772)
Accident & others	3,196,601	(2,052,297)	1,144,304	(815,547)	328,757	(177,133)	(127,635)	(304,768)	260,944	(381,642)	120,698	(401,775)	(498,484)
Motor commercial	4,426,804	(2,362,344)	2,064,460	(31,711)	2,032,749	ı	(34,153)	(34,153)	ι	(532,487)	532,487	(2,484,226)	(1,018,117)
Motor private	8,532,415	(67,067)	8,465,348	(61,122)	8,404,226	ı	(3,922,663)	(3,922,663)	1	(1,864,538)	1,864,538	(10,270,821)	(7,653,796)
Marine	37,642,356	(14,043,062)	23,599,294	(9,064,768)	14,534,526	(38,643)	(669,118)	(707,761)	3,233,685	(4,563,714)	1,330,029	(17,762,672)	(5,265,936)
Liability	34,719,391	(11,607,238)	23,112,153	(3,434,763)	19,677,390	(2,002)	(1,776,370)	(1,778,372)	1,048,865	(4,232,477)	3,183,612	(24,047,776)	(9,332,370)
Fire industrial	114,371,284	(24,564,462)	89,806,822	(60,137,975)	29,668,847	ı	(550,931)	(550,931)	19,374,894	(14,270,910)	(5,103,984)	(36,258,354)	(2,036,454) (9,332,370)
Engineering	73,363,696	(21,825,490)	51,538,206	(20,533,202)	31,005,004	(06,470)	(2,070,998)	(2,137,468)	6,924,914	(8,863,796)	1,938,882	(37,891,274)	(10,962,620)
Aviation	934,776	ı	934,776	(9696)	928,080		(18,696)	(18,696)	1	(212,393)	212,393	(1,134,208)	(437,217)
Class of insurance	Gross premium written	Change in gross UPR	Gross earned premium	Less: Reinsurance premiums	Net earned premiums	Gross claims paid	Change in gross o/s claims Claims recoveries	Net claims incurred	Commissions	Commissions expense	Net commission	Management expenses	Underwriting loss (437,217)

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WAICA REINSURANCE (KENYA) LIMITED

APPENDIX 1- REVENUE ACCOUNTS (CONTINUED) FOR THE 14-MONTH PERIOD ENDED 31 DECEMBER 2018

	Aviation	Engineering	Fire industrial	Liability	Marine	Motor private	Motor commercial	Accident & others	Theft	WIBA	Misc	2018 Total
Class of insurance							4					
Gross premium written	ī	11,377,528	t	3,519,880	984,098	755,812	1	ı	1	r	3,490,191	20,127,509
Change in gross UPR	ı	(5,327,771)	1	(681,931)	(888,150)	(413,467)	1	t	1	•	(2,356,136)	(9,667,455)
Gross earned												
premium	1	6,049,757	1	2,837,949	95,948	342,345	1	t	-	-	1,134,055	10,460,054
Less: Reinsurance Premiums	1	(620,817)	1	(1,478,016)	,	r	-	'	1	1	(425,826)	(2,524,659)
Net earned premiums	1	5,428,940	•	1,359,933	95,948	342,345		1	1	'	708,229	7,935,395
Gross claims paid	1	t	1		•	1	ı	ı	ı	,	-	1
Change in gross o/s claims	l.	(537,836)	ı	(20,419)	(24,602)	(137,791)		ı	1	ı	(153,218)	(773,865)
Claims recoveries	ľ	. 1	I		. 1	. 1	t	1	1	t	-	ı
Net claims incurred	1	(537,836)	J	(20,419	(24,602)	(37,791)	,	1	1	'	(153,218)	(773,865)
Commissions earned	1	1.112.492	1	241,504	ı	t	1	1	,	ı	309,323	1,663,319
Commissions expense	'	(1,404,477)		(945,657)	(238,629)	(148,335)	1	'	1	'	(804,181)	(3,541,279)
Net Commission	ı	(291,985)	'	(704,153)	(238,629)	(148,335)	1	1	1	•	(494,858)	(1,877,960)
Management expenses	ı	(49,764,925)	'	(9,446,494)	(4,552,838)	(3,496,694)	-	1		1	(14,176,998)	(81,437,950)
Underwriting loss	-	(45,165,805)	1	(8,811,133)	(4,720,121)	(3,340,475)	-		1	ı	(14,116,845)	(76,154,379)